

## QCA Strategic Plan 2021–25

This strategic plan was reviewed May 2022 and remains current.

Vision	Improving the prosperity of Queenslanders	
Purpose	Making Queensland's economy more competitive through efficient and effective econor regulation	omic
	<ul> <li>Optimise regulatory frameworks</li> <li>Protect consumers and relevant stakeholders</li> <li>Pursue outcomes appropriate to the regulatory circumstances</li> <li>Implement research and development outcomes</li> </ul>	
	Make unbiased, transparent and robust decisionsEncourage negotiated outcomesBase decisions and recommendations on evidenceApply rigorous quality assurance processes	
Objectives		
	<ul> <li>Promote understanding and engagement</li> <li>Improve the clarity and accessibility of our content</li> <li>Build and maintain relationships with stakeholders to enable better communication and cooperation</li> <li>Enhance the community's understanding of our role</li> </ul>	
	<ul> <li>Enable efficient, flexible and expert resourcing</li> <li>Build staff capability</li> <li>Support healthy and safe work practices to ensure swellbeing</li> <li>Embed a performance culture that encourages knowledge sharing and fosters accountability</li> </ul>	staff
	We contribute to the Queensland Government's objectives of <i>growing our regions</i> , <i>building Queensland</i> and <i>supporting jobs</i> .	
Performance indicators	Efficiency andTimely andEffective andEffectiveprudency of thetransparentefficientstakeholdeQCA costs andprocessesregulatoryengagemeregulatory feesoutcomesoutcomes	

## Managing our risks

- **Reputation:** Deliver high-quality and timely reports, through effective engagement, consultation and quality assurance
- **Resourcing:** Maintain resourcing expertise, diversity of work and succession planning
- Compliance: Uphold strong and effective governance practices
- Information security: Adapt to emerging technologies, and safeguard information
- Financial: Maintain long-term financial sustainability through forecasting and reserves

## Managing our opportunities

- Project/program delivery: Review frameworks and processes to ensure we deliver on our responsibilities
- Knowledge: Continue to research and develop best practice regulation and share knowledge between staff
- Engagement: Seek and act upon stakeholder feedback and enhance understanding of our role and decisions
- **Resourcing:** Proactive development of skills and processes to manage emerging regulatory work, and cross-skill staff
- Compliance of entities: Optimise our administration activities and enforcement activities



Human rights We are committed to respect, promote and protect human rights in our decision-making and actions.